PLANNING & CORPORATE SERVICES

Planning
Inspection Services
City Clerks
Community Development & Real Estate
Information Services



GENERAL FUND

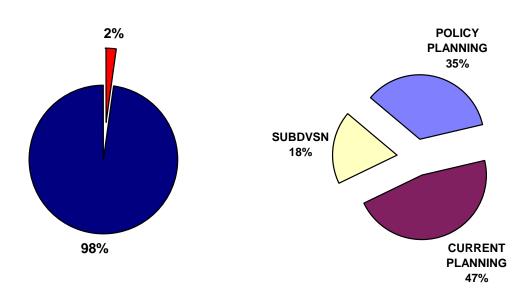
PLANNING SERVICES

Ron Mattiussi - Director of Planning and Corporate Services

Percent of General Fund Operating

Division Summary

Planning Services = \$1.4 Million

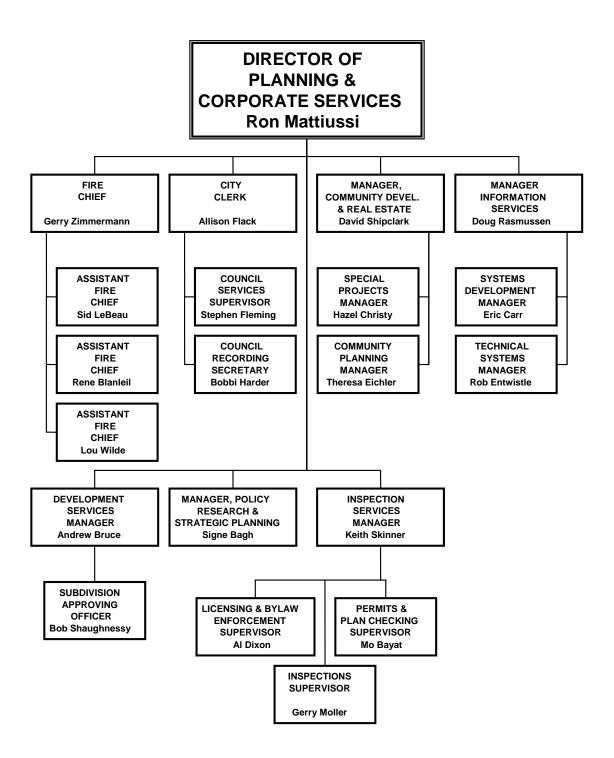


General Fund Operating = \$62.4 Million

Department Overview

Taxation Expenditures	Revised Adopted 2004	Financial Plan 2005	Change from Prior Year	Percent Change
Net Operating Capital	1,422,981 0	1,378,158 0	(44,823) 0	-3.1% 0.0%
Total Taxation Expenditure	1,422,981	1,378,158	(44,823)	-3.1%
Authorized Positions	19.3	19.3	0.0	0.0%

PLANNING & CORPORATE SERVICES ORGANIZATIONAL CHART



PLANNING SERVICES

DEPARTMENT GOALS

To develop plans and policies which will guide the growth and development of the City of Kelowna and ensure a high quality of life for all residents and future generations.

To provide information and assistance to meet the needs of the citizens, Council, City department, developers and agencies regarding the development of the City.

To provide excellent customer service to applicants and the general public for all matters relating to the development process.

To process all applications in accordance with stated timeframe objectives.

To ensure maximum adherence to City policies, bylaws and objectives to ensure development occurs in a manner consistent with stated community direction.

To promote a working environment where learning is encouraged, new ideas are welcome, and a friendly atmosphere prevails as the most productive team approach to business.

CURRENT YEAR STRATEGIC OBJECTIVES

FINANCE

- 1. Review application fees to ensure appropriate fees are being charged for various types of applications.
- Continue to refine development review process to ensure applications are being processed as efficiently as possible, therefore minimizing staff time (cost) per application.

FACILITIES/EQUIPMENT/TECHNOLOGY

1. Implement changes to improve tracking system.

PARTNERSHIPS

1. Work with UBC Okanagan on campus plan.

RESEARCH & DEVELOPMENT

1. Explore new uses for GIS and computer aided graphics in the planning process.

IMAGE

1. Maintain team spirit and professionalism.

PRODUCTS & SERVICES

- 1. Development of revised information sheets for application process.
- 2. Develop proactive communication policies for Department.

PLANNING SERVICES

Department ID Section Descriptions

ADMINISTRATION

The Planning Services Department is responsible for growth management through research and strategic planning, and current planning. The department oversees all development including the construction and demolition of buildings, subdivision approval and the institution of special designations such as Heritage Conservation areas. In addition, the department manages Licensing, Bylaw Enforcement, Inspection Services, Community Development and Real Estate, and Information Services. To provide support, guidance and administrative services to the division.

RESEARCH & STRATEGIC PLANNING

Develop plans and policies to guide future growth and development from the specific and detailed such as Neighbourhood Plans, to the more general Sector Plans. Concept Development Plans provide a link between specific development proposals and the Official Community Plan, which translates land use, urban form and servicing principles into city-wide strategies and policies.

DEVELOPMENT SERVICES

Process rezoning applications, development permits and development variance permits and prepare reports and recommendations to Council. Staff work closely with the public, developers and other agencies to ensure development meets standards outlined in City plans and bylaws.

SUBDIVISION

Responsible for the review of all subdivision applications to ensure compliance with the Land Title Act and the City's Official Community Plan. Prepare information for Council on rezoning and development permit applications and review development plans and Agriculture Land Reserve applications.

			Revised Adopted	Financial Plan
PROGRA	AM INPUT MEASURES	Actual 2003	2004	2005
161	ADMINISTRATION	(199,526)	(75,992)	(139,447)
162	POLICY PLANNING	509,046	529,154	535,874
165	CURRENT PLANNING	457,550	697,044	705,287
166	SUBDIVISION	247,870	272,775	276,444
Total Ne	et Operating Expenditures	1,014,940	1,422,981	1,378,158

PLANNING SERVICES

	July /02 - July	July /03 - July	Proposed
	/03	/04	2005
PROGRAM OUTPUTS			
<u>APPLICATIONS</u>			
ALR Appeal	18	11	
Area Structure Plan	0	1	
OCP Amendment	16	16	
Rezoning	39	57	
Rezoning - Non APC	28	28	
Development Permit	37	44	
Development Permit - Non APC	34	55	
Development Variance Permit	25	37	
Development Variance Permit - Non APC	37	48	
Development Permit Waiver	223	448	
Text Amendments	11	11	
Soil Removal Application	11	12	
Subdivision - PLR	51	57	
Subdivision - Technical	91	61	
Subdivision - Approval	59	72	
LUC Discharge	1	3	
Heritage Alteration Permit	15	12	
Heritage Revite Agreement	3	3	
Liquor Licence	16	23	
PROGRAM OUTCOMES			
EFFICIENCY MEASURES			
CUSTOMER SATISFACTION			
NNOVATION AND LEARNING			

PLANNING SERVICES DIVISION SUMMARY

REVENUES / EXPENDITURES BY CATEGORY

		ACTUAL 2003	REVISED ADOPTED 2004	FINANCIAL PLAN 2005
REVENUE		(440,004)	(004.054)	(007.054)
FEES AND CHARGES		(440,921)	(334,651)	(397,651)
OTHER REVENUE TRANSFERS FROM FUNDS	0	(21,883)	(30,167)	(4,367)
Special (Stat Reserve) I		(51,716) (25,000)	(340,530)	
Development Cost Char		(23,000)		
Accumulated Surplus	go i dildo	(26,716)	(340,530)	
TOTAL REVENUE		(514,520)	(705,348)	(402,018)
		(- ,,	(,,	(- , ,
<u>EXPENDITURES</u>				
SALARIES & WAGES		1,203,498	1,336,683	1,355,315
INTERNAL EQUIPMENT		7,538		
MATERIAL & OTHER		145,828	570,346	203,561
CONTRACT SERVICES		4,144	2,000	2,000
DEBT				
INTERNAL ALLOCATIONS		45,819	219,300	219,300
Interdepartment Transfe	er	45,819	219,300	219,300
Interfund Transfer				
TRANSFERS TO FUNDS		122,634		
TOTAL EXPENDITURES		1,529,460	2,128,329	1,780,176
NET OPERATING EXPE	NDITURES	1,014,940	1,422,981	1,378,158
CAPITAL EXPENDITURE FROM TAX DEMAND OTHER FUNDING SOURCE				
GROSS CAPITAL EXPE	NDITURES			
NET OPERATING & CAP	PITAL EXP.	1,014,940	1,422,981	1,378,158
AUTHORIZED F.T.E. POSI	TIONS			
			REVISED	FINANCIAL
	BUDGETED FTE'S 2003	ACTUAL 2003	ADOPTED 2004	PLAN 2005
Salaried Hourly Contract	18.3	17.8	19.3	19.3

PLANNING SERVICES 2005 Gross 2005 Net Description of Program Changes Cost Change Impact 2005 FTE 2004 One-time supplementals (\$367,530) \$0 Salary Adjustments \$18,632 \$18,632

1)	2004 One-time supplementals	(\$367,530)	\$0
2)	Salary Adjustments	\$18,632	\$18,632
3)	Miscellaneous Adjustments	(\$455)	(\$455)
4)	2005 Supplementals	\$0	(\$63,000)

Total Changes for 2005	(\$349,353)	(\$44,823)	0.0

2005 SUPPLEMENTAL REQUEST SUMMARY FINANCIAL PLAN GENERAL FUND PRIORITY 1 - BY DEPARTMENT

ACCOUNT			GROSS		FUNDING	NET	ONE-TIME
NUMBER	DESCRIPTION		<u>AMOUNT</u>	REVENUE	SOURCE	<u>AMOUNT</u>	ONGOING
PLANNING AND C	ORPORATE SERVICES						
610-10-161-0-922	X REZONING & SUBDIVISION F	EES	0	63,000		(63,000)	ONGOING
	[DEPARTMENT TOTALS	0	63,000		(63,000)	

GENERAL FUND

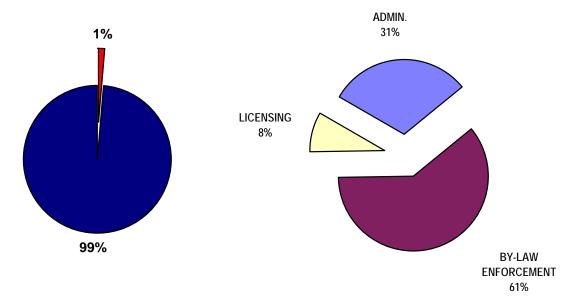
INSPECTION SERVICES

Ron Mattiussi - Director of Planning and Corporate Services Keith Skinner - Inspection Services Manager

Percent of General Fund Operating

Division Summary

Inspection Services = \$1.1 Million



General Fund Operating = \$62.4 Million

Department Overview

Taxation Expenditures	Revised Adopted 2004	Financial Plan 2005	Change from Prior Year	Percent Change
Net Operating Capital	1,201,646 0	799,597 0	(402,049) 0	-33.5% 0.0%
Total Taxation Expenditure	1,201,646	799,597	(402,049)	-33.5%
Authorized Positions	39.7	42.2	2.5	6.3%

DEPARTMENT GOALS

To provide information and assistance to meet the needs of the citizens, Council, City departments, developers, and agencies regarding the development of the City.

To provide a service to the community for protection of health and safety to persons and property. Administer and enforce City of Kelowna Bylaws.

CURRENT YEAR STRATEGIC OBJECTIVES

FACILITIES/EQUIPMENT/TECHNOLOGY

- A pilot project for electronics in the field will be reintroduced pending the release of new hardware and software.
- 2. To investigate new electronic ticketing and computer software and to establish the use of transport computers and access for officers while in the field. This will permit more officer field time, less down time for office work and better productivity.

PARTNERSHIPS

- To work closely with the court services to re-establish and improve the handling of bylaw matters as outlined in the Charter and to increase the use of court services for enforcement purposes, in particular, the development of the summons for bylaw violations.
- 2. To provide, develop and implement a variety of enforcement practices and procedures both in-house and with the RCMP to provide a greater sense of policing coverage within the city and in particular, the downtown business core and parks areas, and establish an earlier joint patrol program for transient related situations.

PRODUCTS & SERVICES

- 1. Plan Checking Division is developing a pre-screening program for complex projects such as commercial, industrial, institutional and multi-family residential. The intent is to provide sufficient information with respect to all regulatory requirements to the applicant in a one-to-one meeting prior to submission of a building permit. The program outcomes will be a streamlined and efficient time management approval process, for both the customer and the City. This program will be introduced to developers and professionals in the winter of 2004/2005.
- 2. To reduce the number of open permits.

Department ID Section Descriptions

ADMINISTRATION

To provide support, guidance and administrative services to the division.

EXISTING AND NEW DEVELOPMENT INSPECTIONS

Inspect building and development sites to ensure compliance with the Zoning Bylaw, development regulations and Building Code requirements. Building permits are required for structural work in all renovation and construction projects. Permits generally require two weeks for a single family dwelling and four weeks for commercial, industrial and multi-family buildings. Once the application is submitted, staff conduct a technical review and plan checks. After a building permit is issued six to eight site inspections usually occur (building, plumbing and heating) prior to final approval and the issuance of an occupancy permit. Permit fees vary according to the cost of development.

BY-LAW ENFORCEMENT

Administer and enforce City of Kelowna by-laws including complaint investigation and policing coverage in coordination with the RCMP.

LICENSING

Licencing administers all municipal licences (business, commercial and dog licences) and enforces licensing and Bylaw regulations.

			Revised Adopted	Financial Plan
PROGRA	AM INPUT MEASURES	Actual 2003	2004	2005
181	ADMINISTRATION	473,120	484,961	491,397
182	EXISTING & NEW DEV'T INSPECT.	(263,965)	(285,687)	(793,981)
184	BY-LAW ENFORCEMENT	1,102,086	870,603	967,043
187	LICENSING	130,650	131,769	135,138
Total No	et Operating Expenditures	1,441,891	1,201,646	799,597

		Estimated	Proposed
	Actual 2003	2004	2005
PROGRAM OUTPUTS			
Construction Value of Building Permits	285.9 M	330 M	300 M
Building Permits	2,289	2,400	2,000
Gas Permits	1,711	1,800	1,700
Plumbing Permits	2,034	2,400	2,300
Business Licences (Includes renewal and new licences)	8,080	8,633	8,700
New Business Licences	1,582	1,505	1,500
Bylaw Enforcement Investigations	6,354	7,235	7,000
Traffic Violations Issued	44,245	40,000	40,000
Inspections completed	21,549	27,962	27,000
Bylaw Complaints	4,681	7,500	8,000
PROGRAM OUTCOMES			
% of initial plan check of complete residential 1 - 2 family plans within 10 working days			80%
% of initial plan check of complete plans of commercial, multi-family, industrial and institutional plans within 20 working days			80%
% of inspections made within 48 hours of request % of new business licences issued within 10 working days of application			90 70%
% of complaints responded to within 5 working days of report			70%
? Applications will be tracked for future reference			1070
. Applications will be tracked for future reference			
FFICIENCY MEASURES			
Inspections - average number of inspections per inspector			
% of inspection costs recovered by permit revenues			
% of inspection costs recovered by permit revenues			
CUSTOMER SATISFACTION			
JOSTOMER SATISTACTION			
NNOVATION AND LEARNING			
VINOVATION AND LEARNING			

INSPECTION SERVICES DIVISION SUMMARY

REVENUES / EXPENDITURES BY CATEGORY

DEVENUE		ACTUAL 2003	REVISED ADOPTED 2004	FINANCIAL PLAN 2005
REVENUE FEES AND CHARGES		(2.750.497)	(1 720 200)	(2 221 652)
OTHER REVENUE		(2,750,487) (23,880)	(1,730,300) (7,085)	(2,231,652) (7,655)
TRANSFERS FROM FUN	DS	(25,000)	(7,000)	(7,000)
Special (Stat Reserve				
Development Cost Ch	•			
Accumulated Surplus				
TOTAL REVENUE		(2,774,367)	(1,737,385)	(2,239,307)
EXPENDITURES				
SALARIES & WAGES		2,364,014	2,532,100	2,736,303
INTERNAL EQUIPMENT		60,296	69,000	89,300
MATERIAL & OTHER		121,657	137,548	140,358
CONTRACT SERVICES		365,725	72,943	72,943
DEBT				
INTERNAL ALLOCATION	S			
TRANSFERS TO FUNDS	\ - .	1,304,565	127,440	
Special (Stat Reserve				
Development Cost Ch Accumulated Surplus	arge runus	1,304,565	127,440	
·	_			
TOTAL EXPENDITURE	S	4,216,258	2,939,031	3,038,904
NET OPERATING EXP	ENDITURES	1,441,891	1,201,646	799,597
CAPITAL EXPENDITURE FROM TAX DEMAND	RES			
OTHER FUNDING SOUR	CES			
GROSS CAPITAL EXP	ENDITURES			
NET OPERATING & CA	APITAL EXP.	1,441,891	1,201,646	799,597
AUTHORIZED F.T.E. POS	SITIONS			
	DUDGETED ETTIC	AOTU:	REVISED	FINANCIAL
	BUDGETED FTE'S 2003	ACTUAL 2003	ADOPTED 2004	PLAN 2005
Salaried	29.6	28.8	30.7	31.7
Hourly Contract	9.0	8.6	9.0	10.5

	Description of Program Changes	2005 Gross Cost Change	2005 Net Impact	2005 FTE
1) 2) 3) 4)	2004 One-time supplementals Salary Adjustments Revenue Adjustments - offset to salary adjustments Miscellaneous Adjustments	(\$54,160) \$57,733 (\$13,532) \$530	\$0 \$57,733 (\$13,532) \$530	-1.0
5)	2005 Supplementals	\$422,640	(\$119,340)	3.5
	Total Changes for 2005	 \$413,211	(\$74,609)	2.5

2005 SUPPLEMENTAL REQUEST SUMMARY FINANCIAL PLAN GENERAL FUND PRIORITY 1 - BY DEPARTMENT

ACCOUNT <u>NUMBER</u>	DESCRIPTION	GROSS AMOUNT	<u>REVENUE</u>	FUNDING SOURCE	NET <u>AMOUNT</u>	ONE-TIME ONGOING
INSPECTIONS						
511-10-182-0-001	PLAN CHECKER	60,540	60,540	REVENUE	0	ONGOING
XXX-10-182-0-420	BUILDING INSPECTOR II	69,870	69,870	REVENUE	0	ONGOING
XXX-10-182-0-XXXX	PERMIT REVENUE	200,000	400,000		(200,000)	ONGOING
XXX-10-184-0-001	TWO LICENCE & BYLAW ENFORCE OFFICERS	80,660	0		80,660	ONGOING
2XX-10-18X-0-XXX	INTERNAL EQUIPMENT	11,570	11,570	REVENUE	0	ONGOING
	DEPARTMENT TOTALS	422,640	541.980	· ·	(119.340)	<u>-</u> '

GENERAL FUND

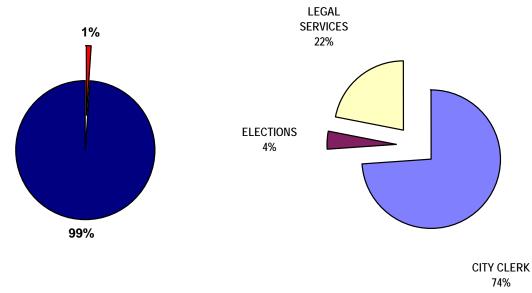
CITY CLERKS

Ron Mattiussi - Director of Planning & Corporate Services Stephen Fleming - Acting City Clerk

Percent of General Fund Operating

Division Summary

City Clerk = \$0.8 Million



General Fund Operating = \$62.4 Million

Department Overview

Taxation Expenditures	Revised Adopted 2004	Financial Plan 2005	Change from Prior Year	Percent Change
Net Operating Capital	736,873 0	752,752 0	15,879 0	2.2% 0.0%
Total Taxation Expenditure	736,873	752,752	15,879	2.2%
Authorized Positions	8.1	8.1	0.0	0.0%



DEPARTMENT GOALS AND OBJECTIVES

To allow, through the provision of both internal and external resources, for the official business of the corporation through City Council to be conducted in accordance with legislated and other requirements.

To ensure that the efficient use of Council's time to conduct business is maximized by coordinating staff input, public input and Council consideration of issues before the corporation.

To ensure that the records of the corporation are kept secure and managed such that the requirements of Provincial legislation are met and public access to records is ensured to the greatest extent permitted by those requirements.

To ensure that Council business is conducted according to statutes and policy.

To facilitate the provision of information to the public in accordance with provincial legislation.

To ensure the protection of privacy in accordance with provincial statute.

To manage corporate records creation, retention, destruction and archiving.

As a division, develop a more recognizable identity to both internal and external clients.

CURRENT YEAR STRATEGIC OBJECTIVES

FINANCE

1. Complete a review of all City fees and charges and consolidate where appropriate into an updated Fees and Charges Bylaw.

HUMAN RESOURCES

1. Add a Records, Information and Privacy Coordinator to the Office to handle the volume of access to records requests, conduct a needs assessment for implementing a corporate Electronic Document Management System (EDMS) program and to prepare appropriate documentation.

PARTNERSHIPS

1. Coordinate preparation of handover of Kelowna and Area Okanagan Fire Recovery Society executive from current members to staff.

RESEARCH AND DEVELOPMENT

- 1. Review and update as necessary Council Policies and Consolidated Bylaws.
- 2. Improve inter-departmental communication to raise awareness within the Corporation of the roles and responsibilities of the City Clerk's Office to ensure that the Clerk's Office is kept abreast of issues and action items coming before Council and that the City is following appropriate legal procedures and processes.
- 3. To look for efficiencies and, where feasible, to streamline procedures with other departments to create more seamless and efficient processes for ways of conducting Council business.
- Continue to offer access and privacy training sessions to departments and divisions within the corporation.
- 5. Continue to work with the LGMA in presenting access and privacy workshops for local governments across BC.
- 6. Update and standardize Clerk's Office document templates.

CITY CLERK

Department ID Section Descriptions

CITY CLERK

The Clerk Section provides the link between the City, its citizens, and other government bodies. It has three working groups.

Legislative Services ensures all City actions are conducted in accordance with increasingly complex federal, provincial, and municipal government legislation. This working group also prepares notifications and advertisements of Council's actions according to statutory regulations and is responsible for the proper conduct of local government elections.

The Council Recording secretary prepares Council meeting agendas and information packages, compiles meeting minutes, and prepares the correspondence required by Council.

Records management staff have expanded from being official record keepers for legal documents, minutes, and bylaws to being responsible for corporate-wide records management. This working group is also responsible for Freedom of Information and Protection of Privacy issues.

ELECTIONS

The Clerk's Office ensures that Local Government Elections and other voting opportunities are conducted in a fair an open manner.

LEGAL SERVICES

The Clerk's Office oversees the provision of legal services to the corporation and acts as the primary liaison between the City and the City solicitor.

			Revised Adopted	Financial Plan
PROGR/	AM INPUT MEASURES	Actual 2003	2004	2005
062	CITY CLERK	437,073	539,873	555,752
065	ELECTIONS	35,000	32,000	32,000
067	LEGAL SERVICES	150,961	165,000	165,000
Total No	et Operating Expenditures	623,034	736,873	752,752

CITY CLERK

		Estimated	Proposed
	Actual 2003	2004	2005
PROGRAM OUTPUTS			
Number of bylaws created, amended or adopted Number of FOI requests received Number of files retrieved from File House		220 40 1,500	225 40 1,500
PROGRAM OUTCOMES			
EFFICIENCY MEASURES			
Number of successful legal challenges to statutory procedures Number of successful legal challenges to adopted bylaws Number of successful legal challenges to election Percentage of FOI requests responded to within 30 days		0 0 n/a 95%	0 0 0 100%
CUSTOMER SATISFACTION			
INNOVATION AND LEARNING			
Number of professional organizations represented Hours of training received by staff		5 60	5 70
Hours of training received by staff Hours of training given by staff to other groups		35	42
33 - 7 - 17 - 17 - 17 - 17 - 17 - 17 - 1			-

CITY CLERKS

REVENUES / EXPENDITURES BY CATEGORY

		ACTUAL 2003	REVISED ADOPTED 2004	FINANCIAL PLAN 2005
<u>REVENUE</u>				
FEES AND CHARGES		(2,902)		
OTHER REVENUE		(59,493)	(40,000)	(40,000)
TRANSFERS FROM FUN	_			(50,000)
Special (Stat Reserve Development Cost Cl				
Accumulated Surplus				(50,000)
TOTAL DEVENUE		(00.005)	(40.000)	(00,000)
TOTAL REVENUE		(62,395)	(40,000)	(90,000)
EXPENDITURES				
SALARIES & WAGES		388,734	472,578	488,457
INTERNAL EQUIPMENT		4,357		
MATERIAL & OTHER		239,837	276,295	326,295
CONTRACT SERVICES		22,813	28,000	28,000
DEBT				
INTERNAL ALLOCATION	_			
TRANSFERS TO FUNDS		29,688		
Special (Stat Reserve Development Cost Cl	· ·			
Accumulated Surplus	<u> </u>	29,688		
7.00aa.a.oa Gap.a.o		20,000		
TOTAL EXPENDITURE	ES	685,429	776,873	842,752
NET OPERATING EXP	PENDITURES	623,034	736,873	752,752
CAPITAL EXPENDITU FROM TAX DEMAND	RES			
OTHER FUNDING SOUR	RCES			
GROSS CAPITAL EXP	PENDITURES			
NET OPERATING & C	APITAL EXP.	623,034	736,873	752,752
AUTHORIZED F.T.E. PO	SITIONS			
			REVISED	FINANCIAL
	BUDGETED FTE'S	ACTUAL	ADOPTED	PLAN
	2003	2003	2004	2005
Salaried	7.6	7.0	8.1	8.1
Hourly Contract				

ITY	\bullet		
	7 - 1	-	
			\sim

	Description of Program Changes	2005 Gross Cost Change	2005 Net Impact	2005 FTE
1) 2)	Salary adjustments 2005 Supplementals	\$5,159 \$60,720	\$5,159 \$10,720	

\$65,879

\$15,879

0.0

Total Changes for 2005

2005 SUPPLEMENTAL REQUEST SUMMARY FINANCIAL PLAN **GENERAL FUND PRIORITY 1 - BY DEPARTMENT ACCOUNT** GROSS FUNDING **NUMBER DESCRIPTION** AMOUNT REVENUE SOURCE AMOUNT ONGOING **CITY CLERKS**

511-10-062-0-001 RECORDS AND INFORMATION COORDINATOR 10,720 10,720 ONGOING 50,000 ELC RESV 231-10-065-0-001 TRI ANNUAL GENERAL ELECTION 50,000 0 ONETIME **DEPARTMENT TOTALS** 60,720 50,000 10,720

GENERAL FUND

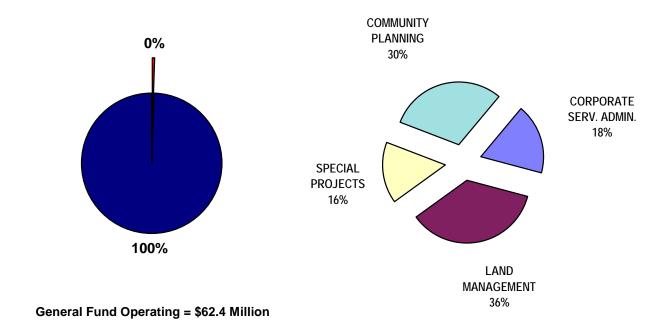
COMMUNITY DEVELOPMENT & REAL ESTATE

Ron Mattiussi - Director of Planning & Corporate Services David Shipclark - Manager, Community Development & Real Estate

Percent of General Fund Operating

Division Summary

Community Devel & Real Estate = \$0.3 Million



Department Overview

Taxation Expenditures	Revised Adopted 2004	Financial Plan 2005	Change from Prior Year	Percent Change
Net Operating Capital	247,134 450,000	310,655 450,000	63,521 0	25.7% 0.0%
Total Taxation Expenditure	697,134	760,655	63,521	9.1%
Authorized Positions	6.6	7.4	0.8	12.6%

COMMUNITY DEVELOPMENT AND REAL ESTATE

DEPARTMENT GOALS AND OBJECTIVES

To create initiatives and formulate policy that will implement the City's strategic direction for healthy and sustainable growth.

To promote City led projects that increase economic opportunities and increase employment.

To identify and maintain Kelowna's land based assets, managed where appropriate through lease arrangements that will ensure that they are sustainable over the long term.

To manage an inventory of rental buildings in such a way as to maximize revenues in the short term until required for future city purposes.

To achieve an increase in the supply of affordable housing as defined by the Official Community Plan (OCP), through City initiated housing and mixed use projects.

To build and achieve improvements to city infrastructure by facilitating land transactions that will best provide for infrastructure works for all city capital projects and private sector developments.

To promote public and private sector partnerships to achieve sustainable development projects in an orderly and rational manner, balancing the environmental, social and economic needs of the community.

To act as catalysts for revitalization in the City's Urban and Village Centres.

To resolve land-related issues that have previously hindered advancement of projects or initiatives that will benefit the community.

To prevent social problems from developing or worsening in the community by acting from a prevention perspective.

To ensure that staff have access to education and training necessary to complete assigned tasks.

As a division, develop a more recognizable identity to both internal and external clients.

CURRENT YEAR STRATEGIC OBJECTIVES

FINANCE

- 1. Complete a review of all City owned land and ensure the existence of a record in the Government Property System.
- 2. Identify City owned lands in the downtown core that may be available for sale or redevelopment.
- 3. Complete a review of rent levels for all properties and apply increases to parallel market rates where applicable.
- 4. Relocate a dwelling from another City owned property to the Manhattan Point property for rental purposes.

HUMAN RESOURCES

1. Add an additional Property Officer and Administrative Clerk to the Division to handle the volume of transactions, and utilize contract staff where possible to complete real estate transactions in a timely fashion.

2. Establish contracting service with the Central Okanagan Foundation for implementation of three community planning grant programs.

PRODUCTS / SERVICES

- 1. Finalize an Option to Purchase Agreement for the former Kelowna Secondary School (KSS) property, and adopt a Comprehensive Development Plan for the entire property.
- 2. Achieve a project at 260 Franklyn Road that includes affordable housing units subject to a housing agreement.
- 3. Continue to complete land transactions required to facilitate W&U, Planning and Parks identified 2005 priorities:

NEC/Hwy 33 extension Rutland Rd/ Hwy 33 Rutland Sewer Project Burtch Road extension KLO/ Benvoulin Utility ROW's Subdivision related transactions Parks acquisitions Etc.

4. Establish an administrative structure to implement affordable housing requirements imposed by housing agreements, likely by contract with an outside agency.

PARTNERSHIPS

- Coordinate preparation of Rutland Bluffs Linear Trail Overall Plan and implementation of Phase
- 2. Complete negotiations for redevelopment of the Richter, Lakeshore, and Swordy properties.
- 3. Complete negotiations to achieve redevelopment at the foot of Cedar Ave.
- 4. Complete negotiations to achieve redevelopment of the downtown waterfront.
- 5. Complete negotiations to acquire land for Rails with Trails initiatives.
- 6. Explore relocation alternatives for the Gospel Mission.
- 7. Secure land tenures of outstanding portions of the Mission Greenway Phase 1.
- 8. Complete land negotiations necessary for Mission Creek restoration project including: dyke setback, sediment trap, Benvoulin Woods.

RESEARCH AND DEVELOPMENT

- 1. Refine affordable housing policies in the OCP to provide greater direction on the generation of affordable housing units.
- 2. Produce Community Indicators Report No. 3 that will explore crime statistics and comparative quality of life indicators for Kelowna relative to other Canadian cities.
- 3. Continue to work with groups including the Central Okanagan Four Pillars Coalition, Homelessness Steering Committee and Homelessness Network, Poverty Task Force and others.
- 4. Update leases and standardize city document templates.
- 5. Coordinate long term planning efforts with other departments to identify land needs and priorities into the future.

COMMUNITY DEVELOPMENT & REAL ESTATE

Department ID Section Descriptions

ADMINISTRATION

To provide support and administrative services to the department.

LAND MANAGEMENT

The Land Section is responsible for the acquisition and disposal of land required for City use. This includes wholly owned parcels (like those used for parks) and partially owned parcels (such as those used for rights of way and easements).

RENTAL PROPERTIES / RESIDENTIAL AND COMMERCIAL PROPERTIES

Administer leases and the rentals of more than 50 City-owned houses and concessions.

SPECIAL PROJECTS

Undertakes the preparation of development-related policies, area concept development plans, special planning policy reports and the creation of new zones and bylaws.

COMMUNITY PLANNING

Addresses community and social needs in the areas of affordable housing, crime prevention, employment, youth, seniors and the mobility-challenged.

The focus is to address the needs of people and their communities as part of the planning process to balance the more familiar focus on land use, roads etc.

			Revised Adopted	Financial Plan
PROGRA	AM INPUT MEASURES	Actual 2003	2004	2005
061	CORPORATE SERV. ADMIN	329,331	63,269	108,245
070	LAND MANAGEMENT	6,870	214,440	217,243
071	RENTAL PROPERTIES	(212,603)	(289,436)	(292,443)
168	SPECIAL PROJECTS	215,141	93,835	95,209
170	COMMUNITY PLANNING	152,462	165,026	182,401
Total No	et Operating Expenditures	491,201	247,134	310,655

COMMUNITY DEVELOPMENT & REAL ESTATE

	Actual 2003	Estimated 2004	Proposed 2005
PROGRAM OUTPUTS			
Amendments to City bylaws to encourage affordable housing, redevelopment, revitalization		1 (DCC)	3
Participation in steering committees regarding social issues (hours per week)		10	5
PROGRAM OUTCOMES			
Newspaper articles on social issues (ie affordable housing) Applications submitted with affordable housing component Units of affordable housing applied for Units of affordable housing constructed Rental units under management (Residential & Commercial) Land transaction files opened Land transaction files closed EFFICIENCY MEASURES Response time on Land Inquiries (days) Response time on Rental Inquiries		10 1 414 0 50 450 150	10 3 450 45 81 600 300
		-	
CUSTOMER SATISFACTION			
# of rental complaints received		36	20
INNOVATION AND LEARNING			
# of professional organizations represented Hours of training received by staff Hours of training given by staff to other groups		6 7 30	8 14 40

COMMUNITY DEVELOPMENT & REAL ESTATE SUMMARY

REVENUES / EXPENDITURES BY CATEGORY

		ACTUAL 2003	REVISED ADOPTED 2004	FINANCIAL PLAN 2005
REVENUE				
FEES AND CHARGES		(212,603)	(699,699)	(704,009)
OTHER REVENUE		(3,977)	(2,179)	(60,000)
TRANSFERS FROM FUN	DS	(28,499)	(175,000)	(235,600)
Special (Stat Reserve	•			
Development Cost Ch	arge Funds			
Accumulated Surplus		(28,499)	(175,000)	(235,600)
TOTAL REVENUE		(245,078)	(876,878)	(999,609)
EXPENDITURES				
SALARIES & WAGES		477,401	475,622	517,611
INTERNAL EQUIPMENT		31	,	2,2
MATERIAL & OTHER		125,536	455,337	561,600
CONTRACT SERVICES		1,019	1,200	39,200
DEBT				
INTERNAL ALLOCATION	S		75,235	75,235
TRANSFERS TO FUNDS		132,293	116,618	116,618
Special (Stat Reserve			55,720	55,720
Development Cost Ch	narge Funds	400.000		
Accumulated Surplus		132,293	60,898	60,898
TOTAL EXPENDITURE	S	736,279	1,124,012	1,310,264
NET OPERATING EXP	ENDITURES	491,201	247,134	310,655
CAPITAL EXPENDITU	RES			
FROM TAX DEMAND		450,211	450,000	450,000
OTHER FUNDING SOUR	CES	2,066,263	3,246,746	1,987,540
GROSS CAPITAL EXP	ENDITURES	2,516,474	3,696,746	2,437,540
NET OPERATING & CA	APITAL EXP.	3,007,675	3,943,880	2,748,195
AUTHORIZED F.T.E. POS	SITIONS			
			REVISED	FINANCIAL
	BUDGETED FTE'S 2003	ACTUAL 2003	ADOPTED 2004	PLAN 2005
Salaried	7.1	5.7	6.6	7.4
Hourly Contract				

COMMUNITY DEVELOPMENT & REAL ESTATE

	Description of Program Changes	2005 Gross Cost Change	2005 Net Impact	2005 FTE
1) 2) 3) 4) 7) 8)	2004 One-time supplementals Salary adjustments Material & Other - printer toner, training, travel Miscellaneous adjustments - city taxes 2005 supplementals 2005 expenditure reductions	\$175,000 \$4,367 \$7,600 \$4,394 \$127,900 (\$1,930)	\$0 \$4,367 \$7,600 \$4,394 \$41,090 (\$1,930)	1.7
	Total Changes for 2005		\$55,521	1.7

2005 SUPPLEMENTAL REQUEST SUMMARY
FINANCIAL PLAN
CENERAL FUND PRIORITY 1 - RV DEPARTMENT

ACCOUNT NUMBER	DESCRIPTION	GROSS AMOUNT	REVENUE	FUNDING SOURCE	NET <u>AMOUNT</u>	ONE-TIME ONGOING
COMMUNITY DEVE	LOPMENT & REAL ESTATE					
511-10-061-0-001	ADMINISTRATIVE CLERK	37,700			37,700	ONGOING
511-10-070-0-001	PROPERTY OFFICER II	52,200	52,200	CAPITAL	0	ONGOING
618-10-071-C420-9400	RUTLAND HEALTH UNIT LEASE		4,610	REVENUE	(4,610)	ONGOING
252-10-170-0-4100	ADMINISTER COMMUNITY PLANNING GRANTS	8,000			8,000	ONGOING
252-10-170-0-410	COMMUNITY/SOCIAL PLANNING REVIEW	30,000	30,000	GEN RESV	0	ONETIME
	DEPARTMENT TOTALS	127.900	86.810		41.090	

2005 EXPENDITURE REDUCTION SUMMARY FINANCIAL PLAN BY DEPARTMENT

ACCOUNT		GROSS		FUNDING	NET	ONE-TIME
<u>NUMBER</u>	DESCRIPTION	AMOUNT	REVENUE	SOURCE	<u>AMOUNT</u>	<u>ONGOING</u>
COMMUNITY DEVEL	OPMENT & REAL ESTATE					
XXX-10-061-0-00	2 LEASED VEHICLES	1,930	0		1,930	ONGOING
	DEPARTMENT TOTALS	1,930	0		1,930	
	•					

CITY OF KELOWNA
2005 CAPITAL BUDGET SUMMARY
GENERAL FUND
PROVISIONAL BUDGET



0 1,950,000

CHARTFIELD	DESCRIPTION	TAXATION	SURPLUS/ RESERVES	DEBENTURE OTHR BORRW	FED / PROV FUNDING	DEV/COMM OTHR CONTRB	UTILITY REVENUE	TOTA
COMMUNIT	Y DEVELOPMENT & REAL ES	TATE						
10-075-L1000	GENERAL LAND	350,000	0	0	0	0	0	350
10-075-L1300	ROAD WIDENINGS	100,000	0	0	0	0	0	
10-075-L1400	DCC ROAD WIDENINGS	0	500,000	0	0	0	0	500
10-075-L1500	STRATEGIC CAPITAL LAND NEEDS	0	1,000,000	0	0	0	0	
			,,					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

DEPARTMENT PRIORITY 1 TOTALS

450,000 1,500,000

GENERAL FUND

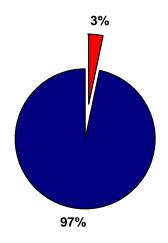
INFORMATION SERVICES

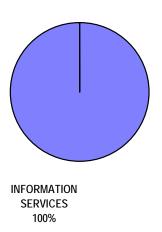
Ron Mattiussi - Director of Planning & Corporate Services Doug Rasmussen - Mangager Information Services

Percent of General Fund Operating

Division Summary

Information Services = \$2.3 Million





General Fund Operating = \$62.4 Million

Department Overview

Taxation Expenditures	Revised Adopted 2004	Financial Plan 2005	Change from Prior Year	Percent Change
Net Operating Capital	2,210,705 644,800	2,104,132 620,800	(106,573) (24,000)	-4.8% -3.7%
Total Taxation Expenditure	2,855,505	2,724,932	(130,573)	-4.6%
Authorized Positions	16.0	17.0	1.0	6.3%

INFORMATION SERVICES

DEPARTMENT GOALS

To provide the City of Kelowna with effective and up-to-date information systems and technology by:

- Developing and implementing an overall strategy for delivering integrated information systems to the employees of the city as an assist for them in their day to day business processes.
- Developing and implementing an overall strategy for the selection, implementation and support of software and hardware to meet the business needs of the city.
- Developing and implementing an overall strategy for the selection, implementation and support of our communications facilities and infrastructure.
- Developing and implementing an overall strategy for maintaining our investment in computing software and hardware.
- Training city staff in the competent use of standard desktop products.
- Providing operational support for computer operations and G.I.S.

CURRENT YEAR STRATEGIC OBJECTIVES

HUMAN RESOURCES

- 1. Hold departmental reviews and develop appropriate work plans.
- 2. Continue to provide support and training to city staff.
- 3. Support other city initiatives such as the Training Advisory Group and the Job Evaluation Committee.

PARTNERSHIPS

- 1. Participate on the financial systems replacement committee.
- 2. Participate on the Airport committee to replace FIDS and billing.

PRODUCTS AND SERVICES

1. Expand the use of our internet site for eBusiness and for the support of field staff. Specifically to claim the homeowner grant, issue simple heating and plumbing permits and apply for business licences over the internet.

FACILITIES/EQUIPMENT/TECHNOLOGY

- 1. Continue to provide support to departments enabling them to meet their operational objectives.
- 2. Continue to provide systems analysis and programming as per departmental requirements.
- 3. Continue the expansion of our Intra/Internet capabilities using the Intranet as a focal point for providing information to our staff.
- 4. Upgrade our core database servers, client desktops and network infrastructure to new hardware and software platforms as per budget.
- 5. Complete upgrade of PeopleSoft Financials to version 8.4.
- 6. Complete the conversion our GIS system to the ESRI suite of products.
- 7. Upgrade ESRI products to release 9.
- 8. Implement security tools that will increase our protection against viruses.
- 9. Enhance or introduce new systems to streamline payment processing for taxes, directly post cash transaction to the GL, manage an operations log for the Airport safety management system, provide a water valve maintenance management system and to provide a system to manage rights of way for utilities.

RESEARCH AND DEVELOPMENT

- 1. Enhance our ability to store and retrieve image type documents that may have previously been on film or microfiche/film.
- 2. Investigate and install more effective disk storage system.
- 3. Investigate reality of having a laptop in the car for bylaw and inspections.



INFORMATION SERVICES

Department ID Section Descriptions

INFORMATION SERVICES

The Information Services Division is responsible for:

- delivering integrated information systems to the employees of the City to assist them in their day to day business processes.
- the selection, implementation and support of software and hardware to meet the business needs of the City.
- developing and implementing an overall strategy for maintaining the City's investment in computing software and hardware.
- training City staff in the basic use of standard desktop products.
- the provision of operational support for computer operations and G.I.S.

			Revised Adopted	Financial Plan
PROGRA	M INPUT MEASURES	Actual 2003	2004	2005
080	INFORMATION SERVICES	1,745,748	2,210,705	2,104,132
Total Ne	et Operating Expenditures	1,745,748	2,210,705	2,104,132

INFORMATION SERVICES

	Actual 2003	Estimated 2004	Proposed 2005
PROGRAM OUTPUTS			
# of Users Supported	650	700	750
# of Desktop PC'S	400	425	450
# of Notebook PC'S	40	40	45
# of PDA'S	28	30	35
# of Phones		500	500
# of Cell Phones		325	350
# of HELP Calls	4,500	5,500	6,500
PROGRAM OUTCOMES			
Sufficient # of Software Licences	100%	100%	100%
Sufficient Disk Space	100%	100%	100%
# of Major Buildings without high speed connection	0	0	0
EFFICIENCY MEASURES			
# of Major Network Outages	0	0	0
# of Major Phone Outages	0	0	0
# of Times a major system is unavailable for unplanned	0	0	0
purposes			
CUSTOMER SATISFACTION			
Help Desk			
INNOVATION AND LEARNING			

INFORMATION SERVICES SUMMARY

REVENUES / EXPENDITURES BY CATEGORY

		ACTUAL 2003	REVISED ADOPTED 2004	FINANCIAL PLAN 2005
<u>REVENUE</u>				
FEES AND CHARGES		(8,055)	(6,000)	(6,000)
OTHER REVENUE				
TRANSFERS FROM FUN			(8,560)	(8,560)
Special (Stat Reserve Development Cost Ch				
Accumulated Surplus	arge ranas		(8,560)	(8,560)
TOTAL REVENUE		(8,055)	(14,560)	(14,560)
TOTAL NEVEROL		(0,033)	(14,300)	(14,300)
EXPENDITURES				
SALARIES & WAGES		1,020,336	1,217,826	1,302,458
INTERNAL EQUIPMENT		3,000		
MATERIAL & OTHER		529,628	822,438	816,233
CONTRACT SERVICES				
DEBT	•			
INTERNAL ALLOCATION TRANSFERS TO FUNDS	5	200,839	185,001	1
Special (Stat Reserve) Funds	200,039	100,001	ı
Development Cost Ch	,			
Accumulated Surplus	J	200,839	185,001	1
TOTAL EXPENDITURE	s	1,753,803	2,225,265	2,118,692
NET OPERATING EXP	ENDITURES	1,745,748	2,210,705	2,104,132
CAPITAL EXPENDITUI	RES			
FROM TAX DEMAND		541,138	644,800	620,800
OTHER FUNDING SOUR	CES	161,369	712,840	284,400
GROSS CAPITAL EXP	ENDITURES	702,507	1,357,640	905,200
NET OPERATING & CA	APITAL EXP.	2,448,255	3,568,345	3,009,332
AUTHORIZED F.T.E. POS	SITIONS			
			REVISED	FINANCIAL
	BUDGETED FTE'S 2003	ACTUAL 2003	ADOPTED 2004	PLAN 2005
Salaried	16.0	13.5	16.0	17.0
Hourly Contract		0.8		

	INFORMATIO	N SERVICES		
	Description of Program Changes	2005 Gross Cost Change	2005 Net Impact	2005 FTE
1) 2) 3)	Salary adjustment GST rebate 2005 supplemental	\$30,329 (\$6,205) \$63,930	\$20,702 (\$6,205) \$63,930	1.0
	Total Changes for 2005	\$88.054	\$78 427	1.0

2005 SUPPLEMENTAL REQUEST SUMMARY
FINANCIAL PLAN
CENERAL FUND PRIORITY 1 - RV DEPARTMENT

ACCOUNT GROSS FUNDING NET ONE-TIME AMOUNT REVENUE SOURCE AMOUNT ONGOING

INFORMATION SERVICES

511-10-080-0-227 HELP DESK SUPPORT POSITION 63,930 0 63,930 ONGOING DEPARTMENT TOTALS 63,930 0 63,930

2005 EXPENDITURE REDUCTION SUMMARY FINANCIAL PLAN

BY DEPARTMENT

ACCOUNT GROSS FUNDING NET ONE-TIME

NUMBER DESCRIPTION AMOUNT REVENUE SOURCE AMOUNT ONGOING

INFORMATION SERVICES

XXX-10-080-0-224 *GST REDUCTION* 6,205 0 6,205 ONGOING

DEPARTMENT TOTALS 6,205 0 6,205

CITY OF KELOWNA 2005 CAPITAL BUDGET SUMMARY GENERAL FUND PROVISIONAL BUDGET



650,800

CHARTFIELD	DESCRIPTION	TAXATION	SURPLUS/ RESERVES	DEBENTURE OTHR BORRW	FED / PROV FUNDING	DEV/COMM OTHR CONTRB	UTILITY REVENUE	TOTAL
INFORMATIO	ON SERVICES							
10-082-IS114	COMPUTER SECURITY	100,000	0	0	0	0	0	100,0
10-082-IS115	DESKTOP SOFTWARE	50,000	0	0	0	0	0	50,0
10-082-IS121	NEW TECHNOLOGIES	25,000	0	0	0	0	0	25,0
10-082-IS134	NETWORK UPGRADES	25,000	0	0	0	0	0	25,0
10-082-IS138	SERVER UPGRADES	100,000	0	0	0	0	0	100,0
10-082-IS139	COMPUTER SYSTEM UPGRADES	130,000	20,000	0	0	0	0	150,0
10-082-ISXXX	COMPUTER EQUIPMENT REPLACEMENT	160,000	0	0	0	0	0	160,0
10-082-ISXXX	NEW COMPUTERS	30,800	0	0	0	0	0	30,8
10-082-IS140	PHONE SYSTEM UPGRADE	0	10,000	0	0	0	0	10,0

30,000

620,800

DEPARTMENT PRIORITY 1 TOTALS